

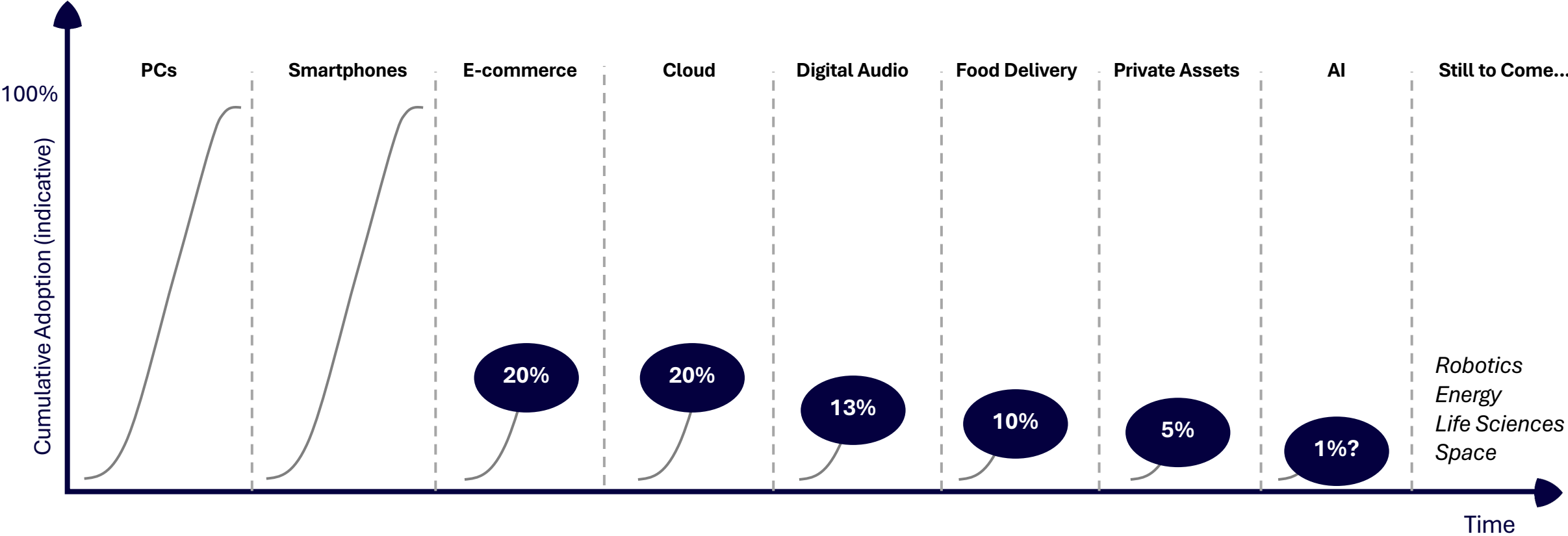
Montaka Spotlight Series

Sustainable returns from long duration inefficiencies

- ▶ **Global opportunities** — beneficiaries of structural change, advantaged, and undervalued.
- ▶ **Repeatable process** — to continually identify new structural change that is ripe for investment.
- ▶ **Portfolio construction** — high-conviction, long-duration, and benchmark unaware.

We continue to see significant opportunity today

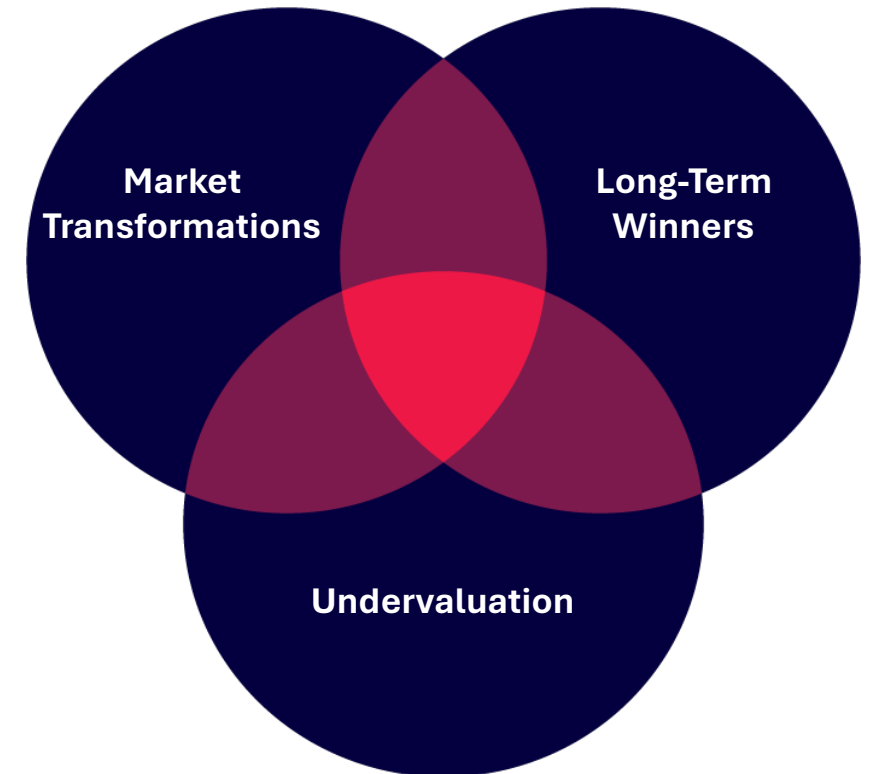
Our themes have many years to run



Note: E-commerce based on global; Cloud based on global (ex-China) Digital Audio based on global; Food Delivery based on US, Private Assets based on private wealth channel.
Source: Montaka Estimates

Investment philosophy — themes alone are insufficient

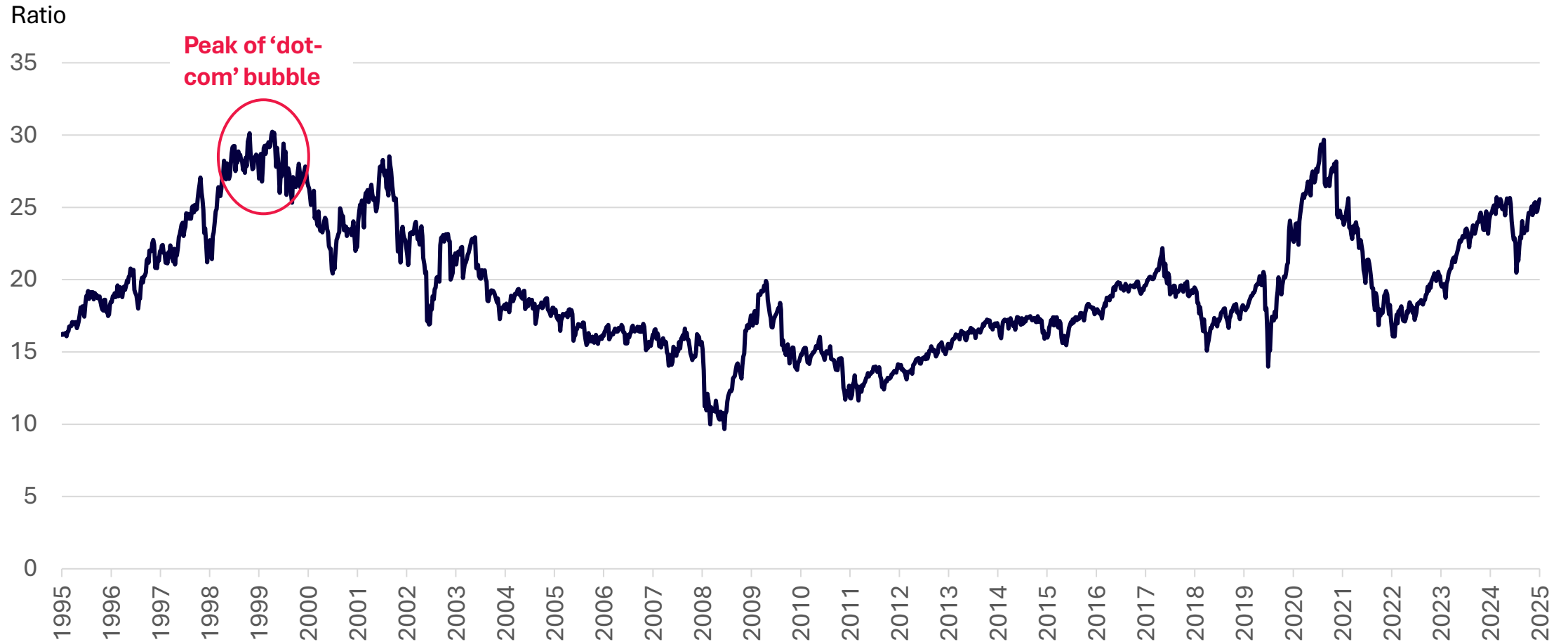
- ▶ Underappreciated durable transformations.
- ▶ Competitive analysis — leads us to long-term winners.
- ▶ Long-duration opportunities.



Market Observations

US equities look expensive today

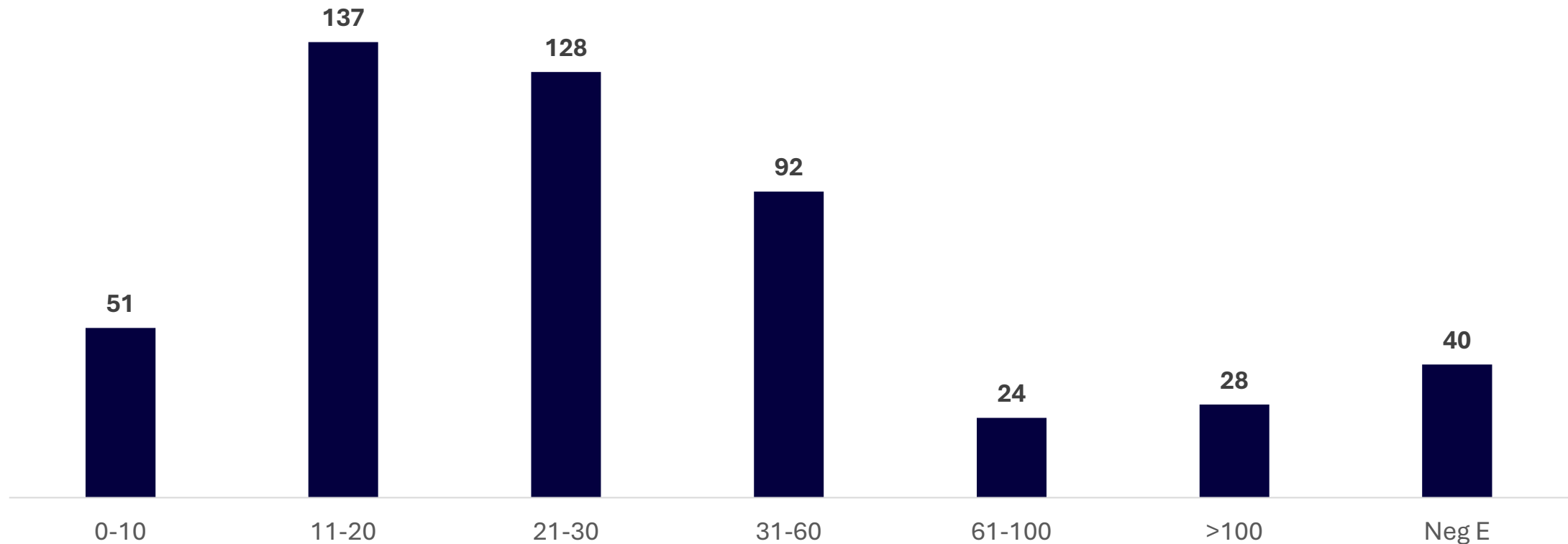
S&P 500 — Price to Earnings (P/E) Ratio



There is a wide range of P/E ratios

Price to Earnings (P/E) Ratio — Top 500 US-Listed Companies

Number of Companies



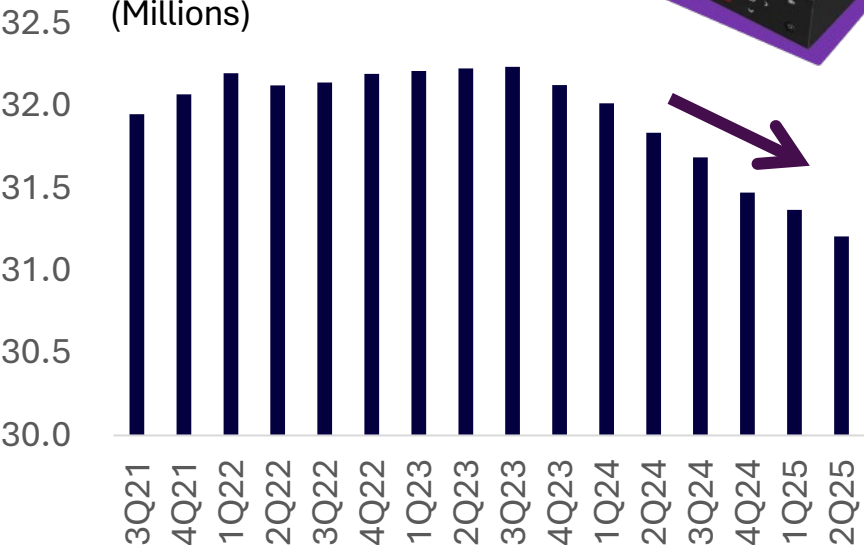
But owning low P/E stocks is no panacea

P/E = 7

Charter Communications (CHTR)



Customer Relationships
(Millions)

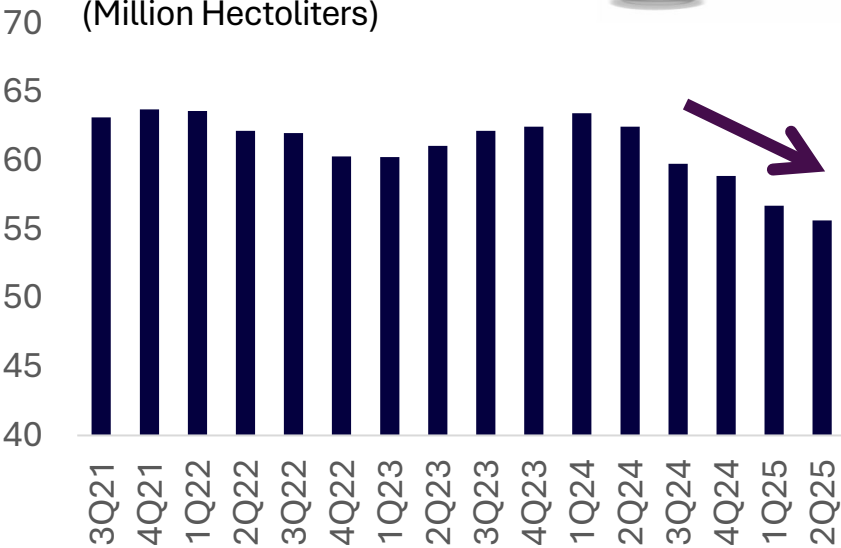


P/E = 8

Molson Coors (TAP)



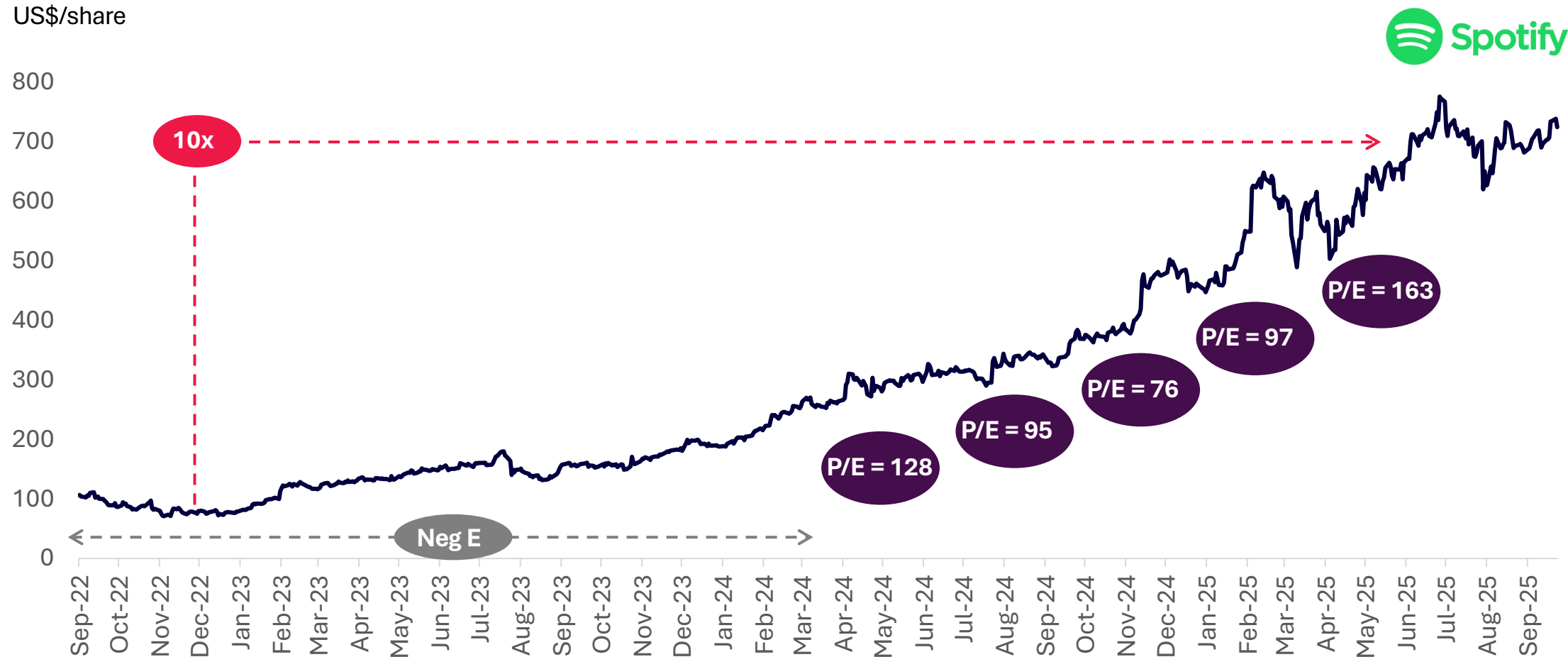
Beer Volumes — Americas
(Million Hectoliters)



A high P/E stock can be cheap, in special circumstances

Spotify — Stock Price

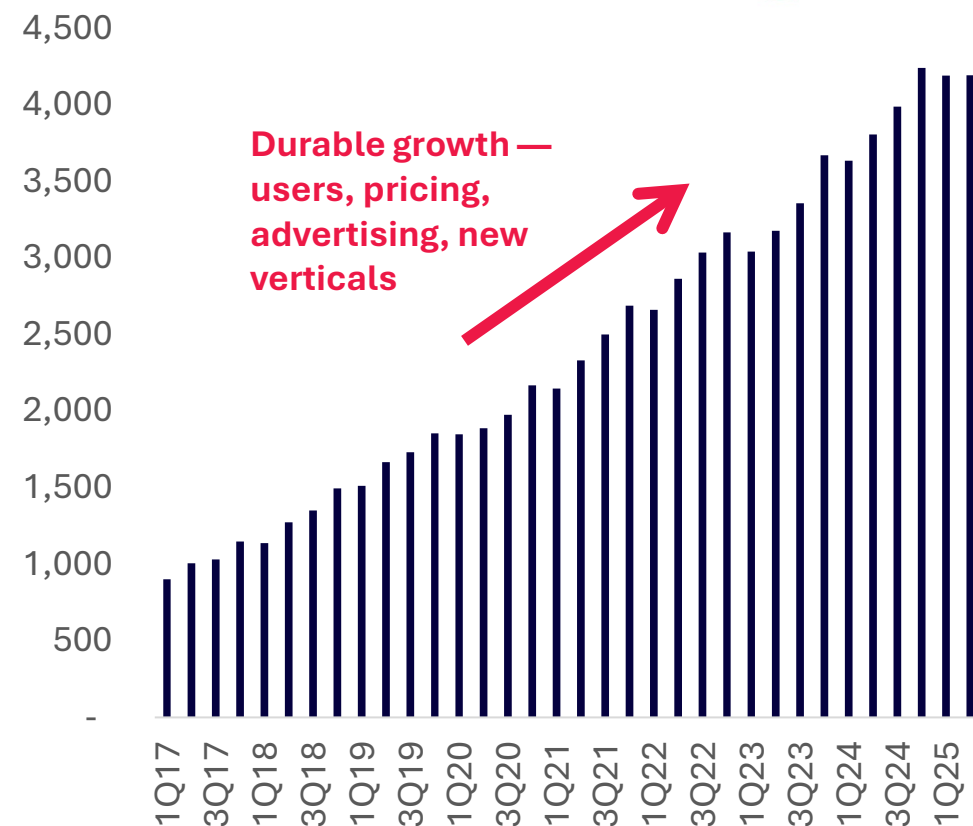
US\$/share



When growth is both (i) reliable, and (ii) extra profitable

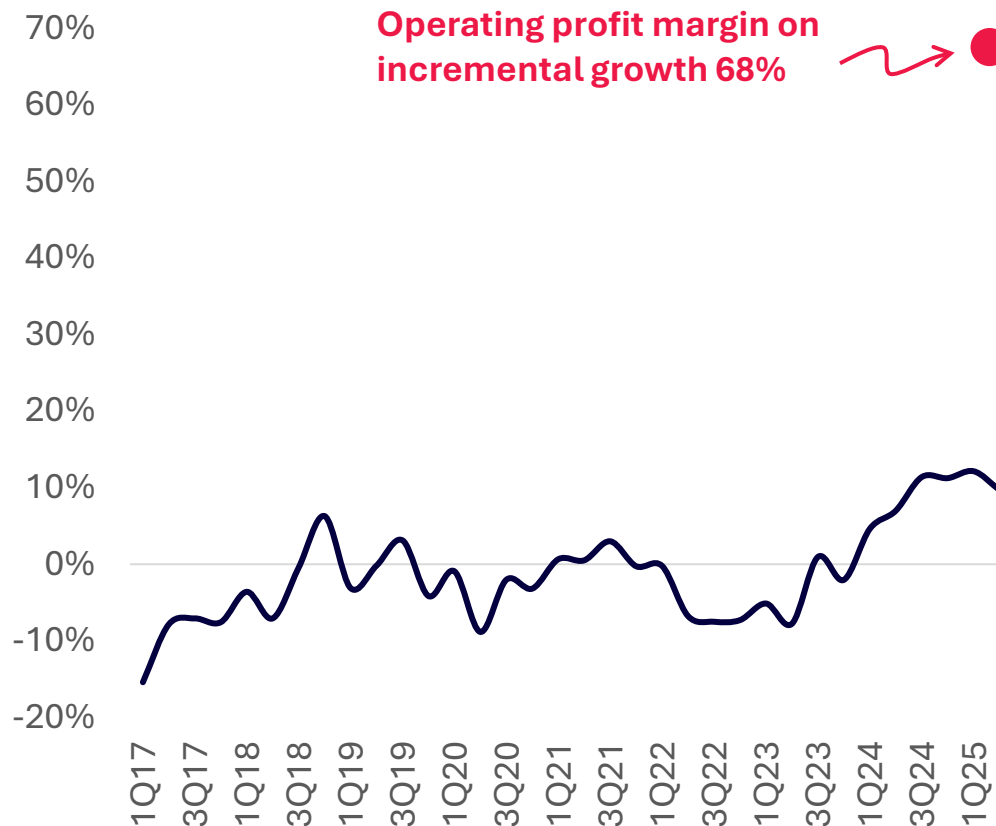
Spotify — Revenue

€ Millions



Spotify — Operating Profit Margin

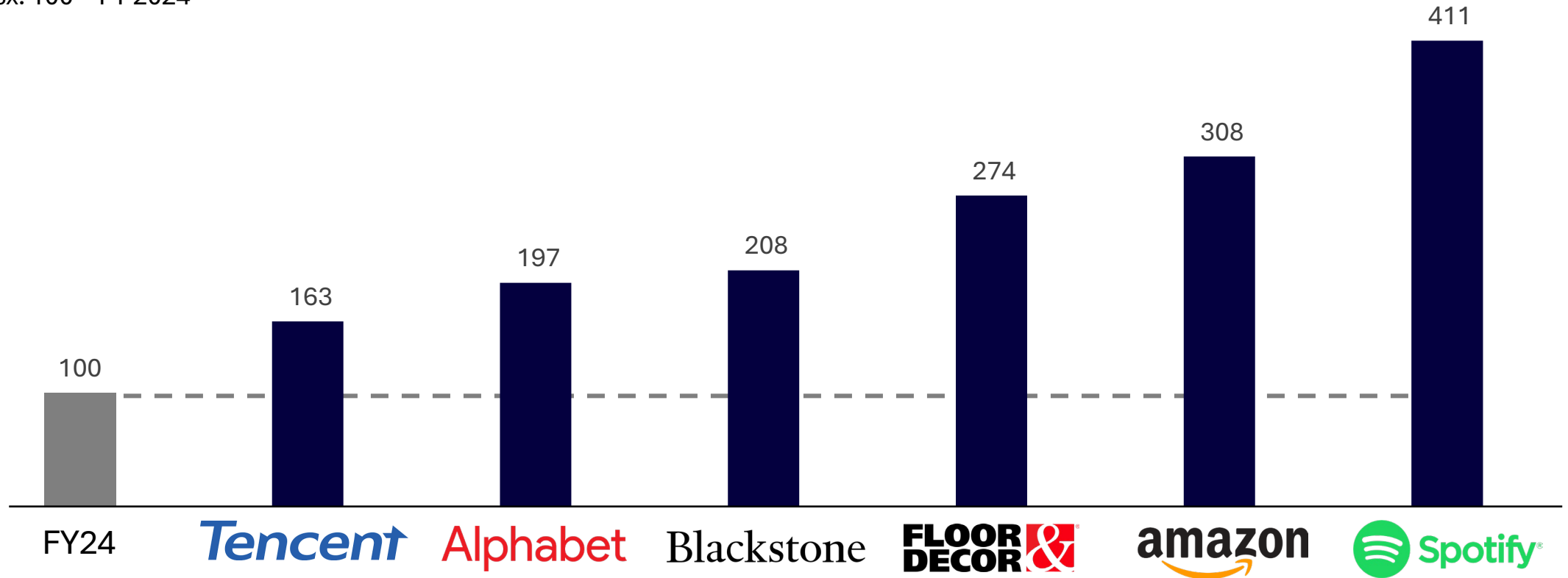
Percent of Revenue



Montaka's investee companies have substantial future earnings power uplift

Earnings Power Uplift — Next 5 Years

Index: 100 = FY 2024



Note: Earnings uplift based on operating profit (earnings before interest and tax); future earnings expectations based on consensus as of September 2025.

Source: Company Filings; Tegus; Montaka Analysis

Market observations — key takeaways

- ▶ The world is changing rapidly.
- ▶ The usefulness of P/E ratios erodes quickly when there are significant changes in a company's earnings power (up or down).
- ▶ We see opportunities out there today in businesses with reliable future earnings uplift.

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